



Applied Value

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Applied Value Telecommunications Practice

Telecommunication has been a core practice area for Applied Value since our inception in 1997. Over the last 20+ years, we have supported a wide range of clients across the telecommunications value chain and across continents.

We generate client value and provide tangible results by applying an unbiased perspective, having a hands-on approach, and recognizing the importance of delivering value fast.

About this report

This report tracks the financial performance of major players in the telecommunications industry ranging from operators to infrastructure OEMs and mobile device makers.

We hope that you find this report insightful, and we welcome feedback or opportunities for further discussions.

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Applied Value's telecom report tracks the financial performance of major players in the industry

Operators

Infrastructure OEMs

Device OEMs











































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About Applied Value



Executive summary

Key takeaways per segment

Operators

- 1. The operator segment Q4'21 revenue fell by 6% YoY leading to an average industry decline of 3% in FY2021. Both America Movil and SK Telecom experienced an 11% YoY revenue reduction in Q4.
- 2. Yearly average NOPAT and EBITDA margins increased by 0.5pp. and 1.7pp. respectively in LTM. LATAM operators improved EBITDA the most during Q4'21 by 15pp. YoY, followed by MEA, Europe and APAC operators. Global and North American operators EBITDA margin fell by 3pp. and 1pp. during within the same period.
- 3. ROIC for operators averaged at 8.1% in LTM, a 0.3pp. increase from 2020.

Infrastructure OEMs

- 1. Infrastructure OEM's yearly revenue fell by 16% YoY on average in LTM, mainly driven by Huawei's 23% revenue decline in the period. Among all selected infrastructure OEMs, only ZTE showed positive revenue development of 16%.
- 2. Ericsson obtained the highest NOPAT margin and capital turnover ratio, as a result, achieved 15pp. increase in ROIC over LTM and it is the only company that created value for shareholders as ROIC (23.4%) exceeded WACC (15%) in LTM.
- 3. Huawei's 2.8pp. drop in CTR over LTM led to a continuous decline in it's ROIC down by 15pp. since 2020.

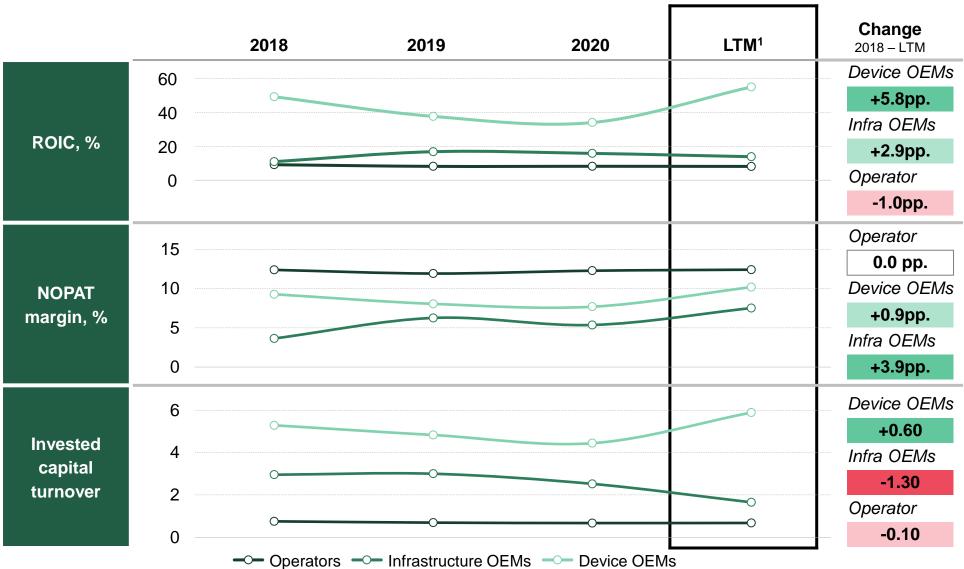
Device OEMs

- 1. Selected global device OEMs revenues increased by 17% YoY in LTM. Lenovo and Apple had the strongest revenue development over the period, growing by 39% and 38% respectively.
- 2. Global smartphone shipments were down by 6% YoY in Q4'21, while improvements were seen in global wearable and PC shipments, increasing by 10% and 3%.
- 3. Apple outperformed industry peers with higher-than-average NOPAT margin and CTR, it's ROIC had improved by 189pp. to 292.3%.





Financial overview (1/2): Yearly performance



Notes: 1. LTM refers to Q1'21 – Q4'21 for most companies included in the report. LTM analysis of Huawei based on the period of Q4'20 – Q3'21; ROIC (Return on Invested Capital), NOPAT (Net Operating Profit After Tax); Deviations due to different selection of operators and restated company financials. Telecom report data is based on fiscal years and calendar quarters.



Financial overview (2/2): Quarterly performance

	Segment	Q4'21	Q3'21	Q2'21	Q1'21
Sales Y-o-Y (% change)	Operators	-6.0%	-0.5%	6.3%	8.6%
	Infrastructure OEMs	0.4%	-20.6%	-20.2%	-1.0%
	Device OEMs	8.6%	10.0%	19.1%	34.7%
NOPAT Y-o-Y (p.p. change)	Operators	0.0 pp.	0.1 pp.	0.7 pp.	0.2 pp.
	Infrastructure OEMs	-1.4 pp.	1.7 pp.	1.5 pp.	1.5 pp.
	Device OEMs	0.5 pp.	2.2 pp.	1.9 pp.	3.4 pp.
EBITDA Y-o-Y (p.p. change)	Operators	2.3 pp.	-0.3 pp.	-0.7 pp.	0.1 pp.
	Infrastructure OEMs	-2.5 pp.	2.9 pp.	1.9 pp.	2.0 pp.
	Device OEMs	-0.2 pp.	3.3 pp.	2.4 pp.	4.1 pp.

Notes: Telecom report data is based on fiscal years and calendar quarters; NOPAT: Net Operating Profit After Tax Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.



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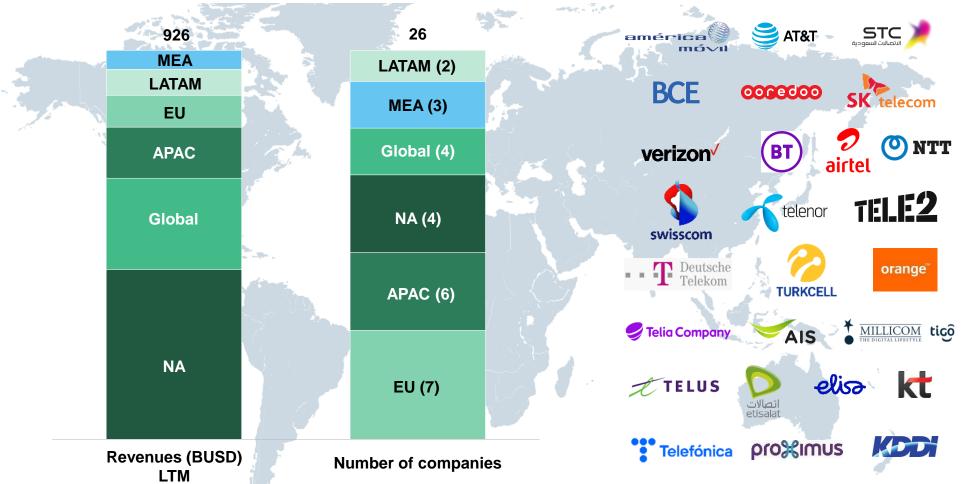
About Applied Value



The Q4'21 report covers 26 of the largest operators globally, accounting for nearly 1 trillion USD in revenues

Report overview

Revenue in BUSD, and company breakdown by regions



Note: Global operator refers to those with transregional business establishments. Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.



Key takeaways from the operator segment

Key takeaways

Creating Shareholder Value

- 1. The ROIC of selected operators averaged at 8.1% during LTM an increase by 0.4pp. compared to FY2020, driven by an over 0.4 pp. increase in NOPAT margin.
- 2. KDDI recorded the highest ROIC in the peer group at 17%, followed by STC (15%) and Elisa (14%). Ooredoo improved ROIC most significantly by 2.9pp. in LTM comparing to LTM-1 as a result of improved operating performance.

Revenue Performance

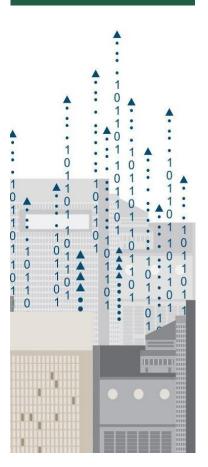
- 1. Except for MEA, all other regions experienced negative YoY revenue development. LATAM suffered most significantly by 14% YoY.
- 2. Millicom had the most significant revenue improvement YoY of 24%, owing to Guatemala consolidation, robust subscriber growth of 3M+ new subscribers and strong service revenue growth in LATAM countries.

Margin Performance

- 1. Averaged yearly EBITDA margins for selected operators stabilized at around 33%, while NOPAT margins flattened at around 12.4%.
- 2. America Movil (+24% YoY) achieved highest EBITDA improvement in Q4'21 comparing to the peer group, whereas Verizon experienced 12% YoY decline due to a 40% raise in selling, general and admin expenses.

Capital Expenditure

- 1. Quarterly CAPEX over sales for selected operators averaged at 18% in Q4'21. MEA operators cut back on CAPEX by 18.6% from 2018 to LTM, while LATAM operators increased in CAPEX during the same period, from 14.9% to 16.5%.
- 2. More than half of the operators experienced YoY CAPEX growth. American Movil placed top of the peer group with a CAPEX over sales increase by 22% YoY.



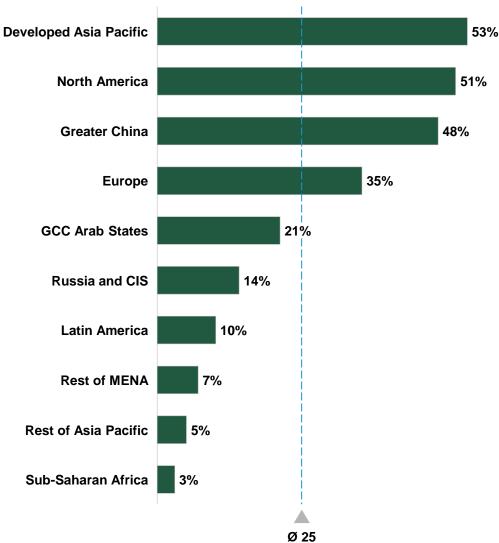


Q4'21 events across the operator segment

Industry & operator news

Churn rate for major telcos was low in 2021. Developing Lower Al- and big data-driven solutions is increasingly key for Churn telcos to grow customer loyalty and retention and thus, Rate profitability. 3 Major UK operators have all doubled their 5G coverage UK 5G in 2021 with EE increased by 120%, O2 expanded by Coverage 260% and 150% for Three. Vodafone also broadened its coverage by 90%. In 2021, almost all operators had migrated to standalone **5G core** from previous non-standalone implementation 5G Core which reused 4G core. This movement sets the cornerstone for more advanced 5G services. Telia launched the first commercial 5G SA core network Oct-2021 in Finland, which brought low latency and network slicing capabilities to the area. Ericsson announced the acquisition of communications specialist, Vonage, for \$6.2B in order to enhance cloud Nov-2021 services presence. The deal is expected to close in the first half of 2022. Verizon partnered with Google Cloud to bring compute and storage services to local network edge in order to Dec-2021 support real-time enterprise applications and bring the cloud services closer to mobile and connected devices.

5G adoption in 2025



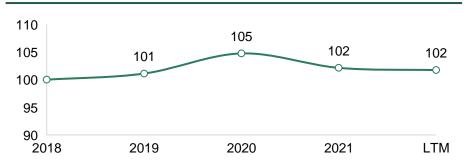


Source: Press & News, GSMA, Applied Value Analysis.

There was a hit on telecom operators in 2021 where the indexed quarterly revenues fell in the first 3 quarters, which however started to recover in Q4

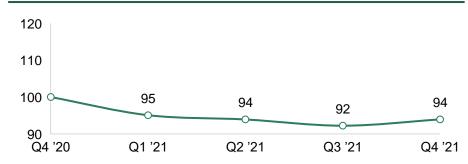
Indexed Yearly revenues

2018 - LTM (index 2018=100)



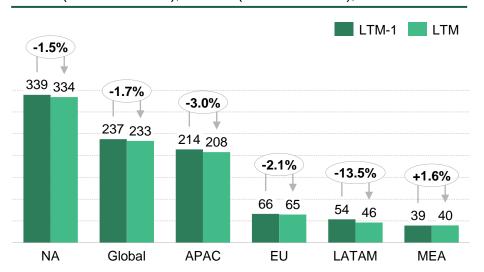
Indexed Quarterly revenues

Q4'20 - Q4'21 (index Q4'20=100)



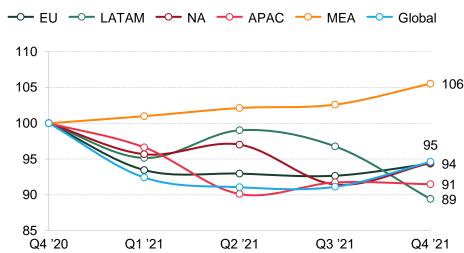
Yearly revenues by region

LTM-1 (Q1'20 – Q4'20), to LTM (Q1'21 – Q4'21), BUSD



Indexed Quarterly revenues by region

Q4'20 - Q4'21 (index Q4'20=100)



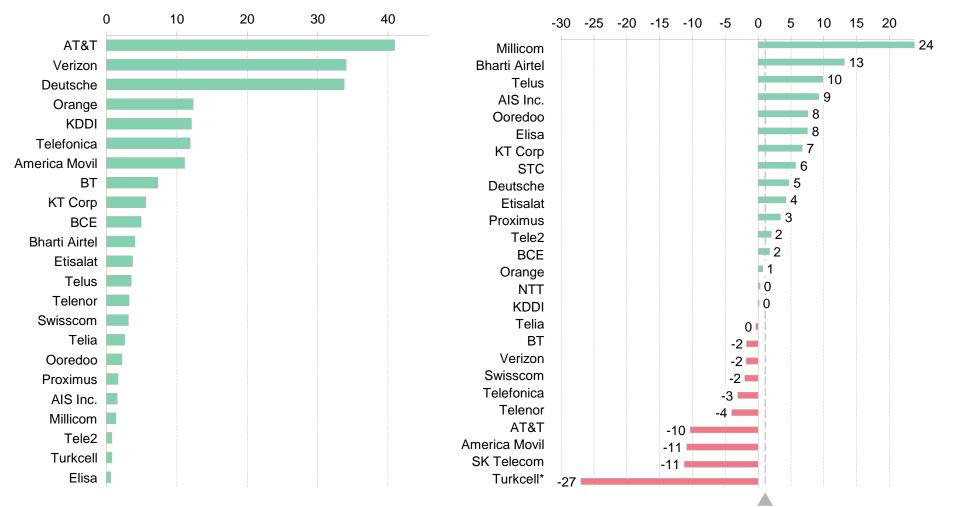


Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.

Most operators reported positive YoY revenue development; Millicom's revenue had solid growth of 24% driven by consolidation of Guatemala



Revenue development by operator Delta (Q4'21 vs. Q4'20), %, filing currency

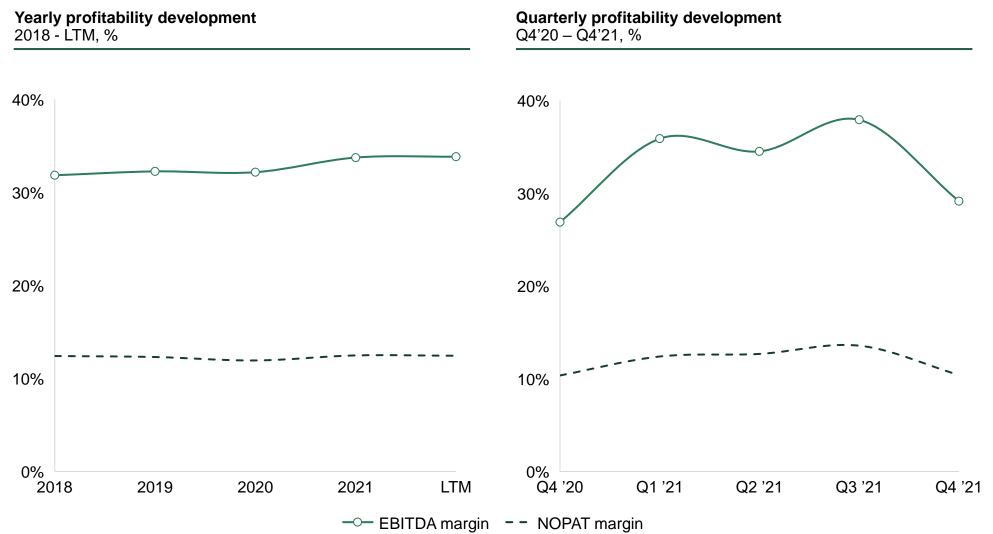


Note: Turkcell revenue development calculated in USD to equalize inflation in Turkish Lira Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.



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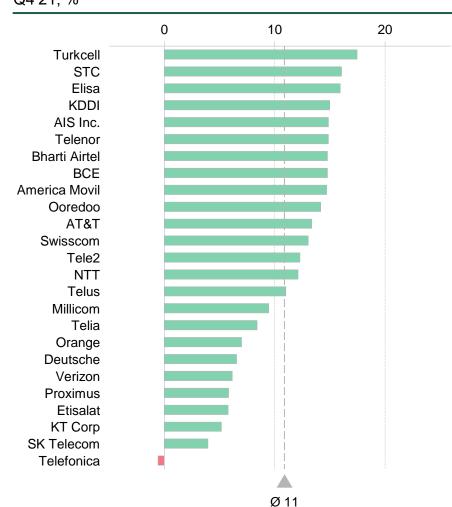
Both quarterly EBITDA margin and NOPAT experienced seasonality and declined to 10.4% and 29.1% respectively in Q4'21



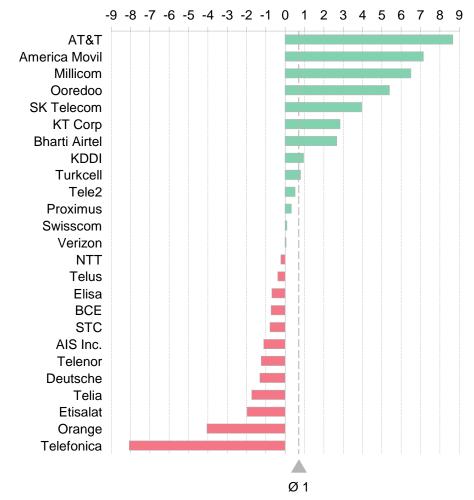


NOPAT margins averaged at 11% in Q4; Telefonica experienced negative NOPAT margin due to a negative net income

NOPAT margin by operator Q4'21, %



NOPAT margin development by operator Delta (Q4'21 vs. Q4'20), p.p.

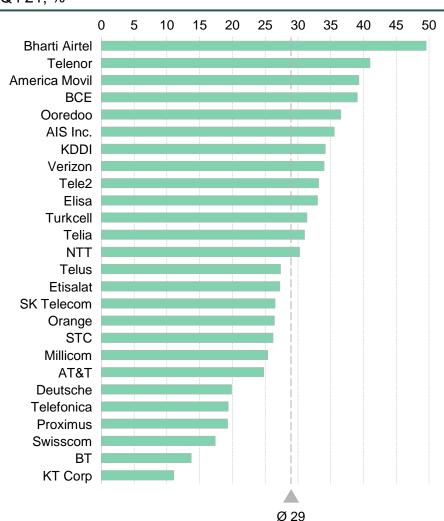


Note: BT is excluded from analysis due to missing data. Tele2 numbers excluding items affecting comparability. Source: S&P Capital IQ, Annual & guarterly reports, Applied Value Analysis.

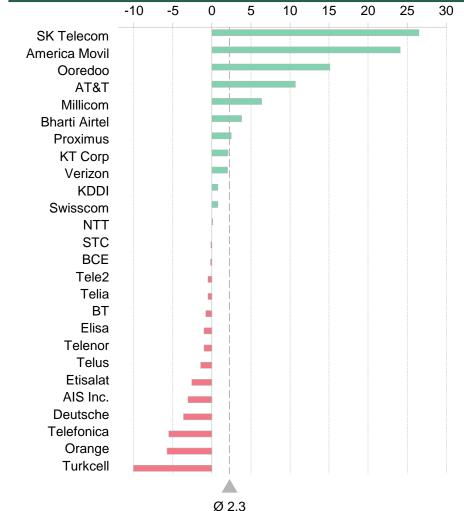


Most operators presented positive YoY EBITDA development; American Movil's high EBITDA included some one-off sales

EBITDA margin by operator Q4'21, %



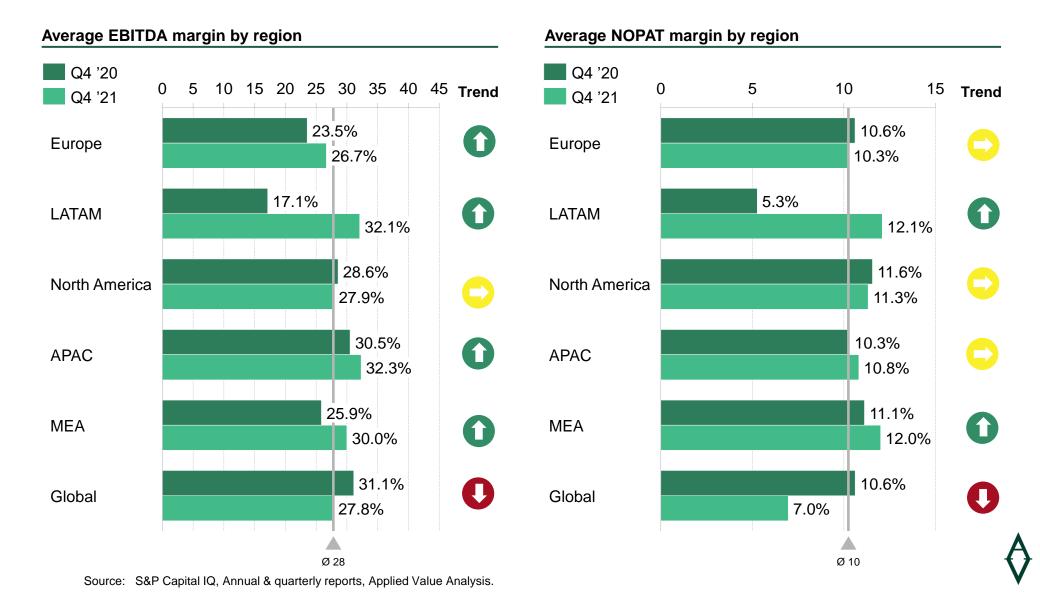
EBITDA margin development by operator Delta (Q4'21 vs. Q4'20), pp.



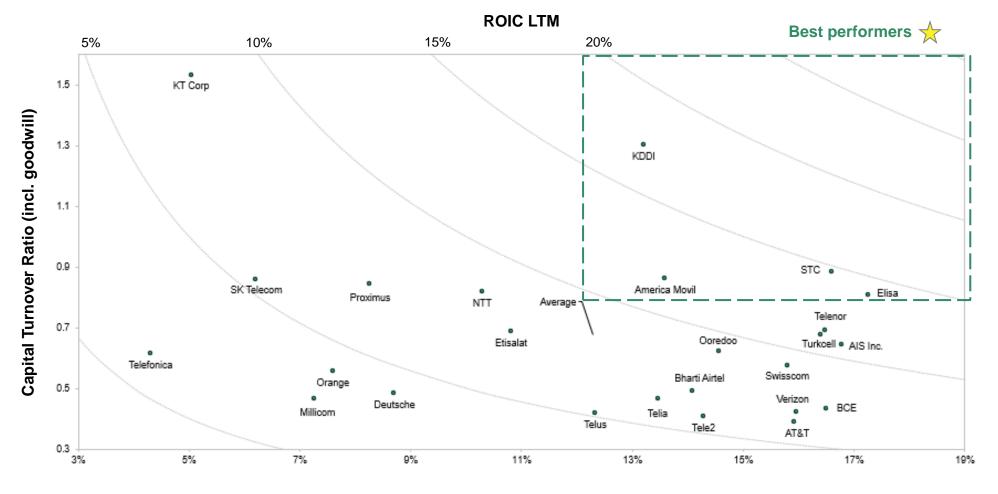


Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.

LATAM operators EBITDA and NOPAT margin increased significantly, driven by America Movil's cost reduction activities and one-off sales



KT Corp achieved the highest CTR but low NOPAT margin; KDDI, STC, Elisa and America Movil are outperformers in the peer group in terms of ROIC



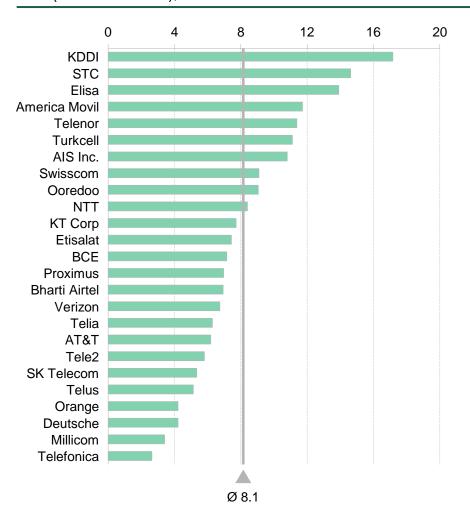
NOPAT Margin (incl. goodwill)

Note: ROIC = Return on Invested Capital (actual return that the company has generated after tax); BT is excluded due to missing data Source: S&P Capital IQ, Annual & guarterly reports, Applied Value Analysis.

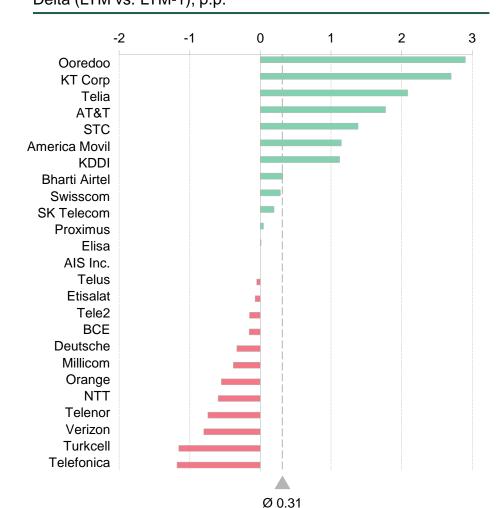


The segment average ROIC increased from 7.8% to 8.1% YoY in LTM; Ooredoo stood out with positive ROIC development of 2.9% during LTM





ROIC development by operator Delta (LTM vs. LTM-1), p.p.



Note: British Telecom excluded from analysis due to missing data.

Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.

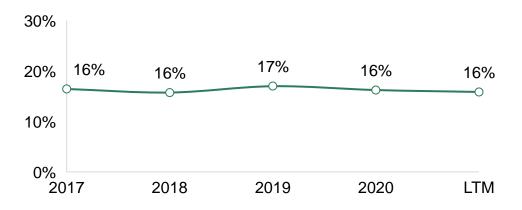


Yearly CAPEX/Sales had remained virtually unchanged over the last 4 years; Quarterly CAPEX over sales experienced seasonality

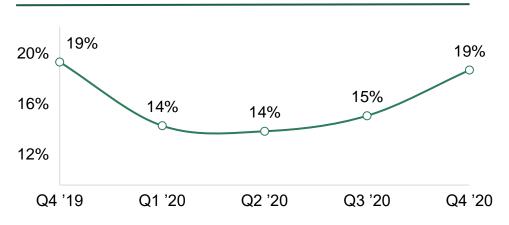


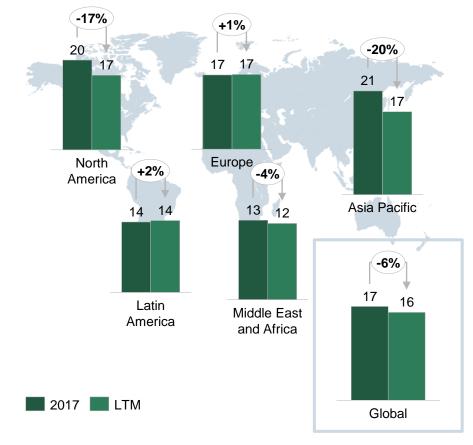


CAPEX over sales by region 2018 vs. LTM, %





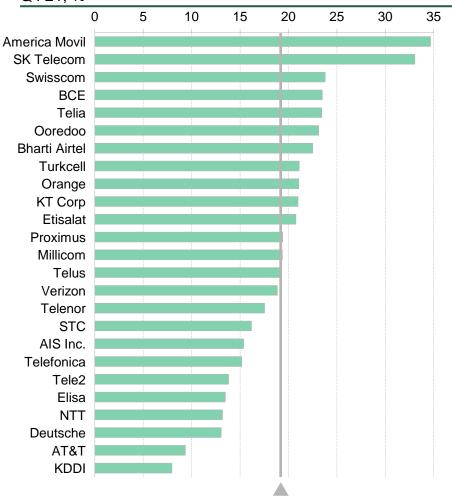




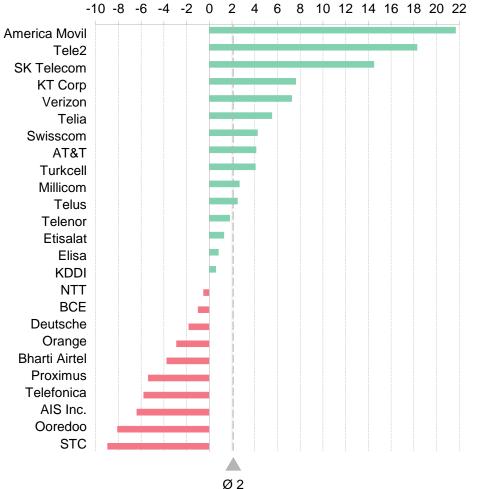


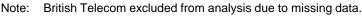
America Movil CAPEX amounted to \$3,840M in Q4'21, representing 46% of annual capital expenditure, which resulted high CAPEX over sales ratio





CAPEX over sales development by operator Delta (Q4'21 vs. Q4'20), p.p.





Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.

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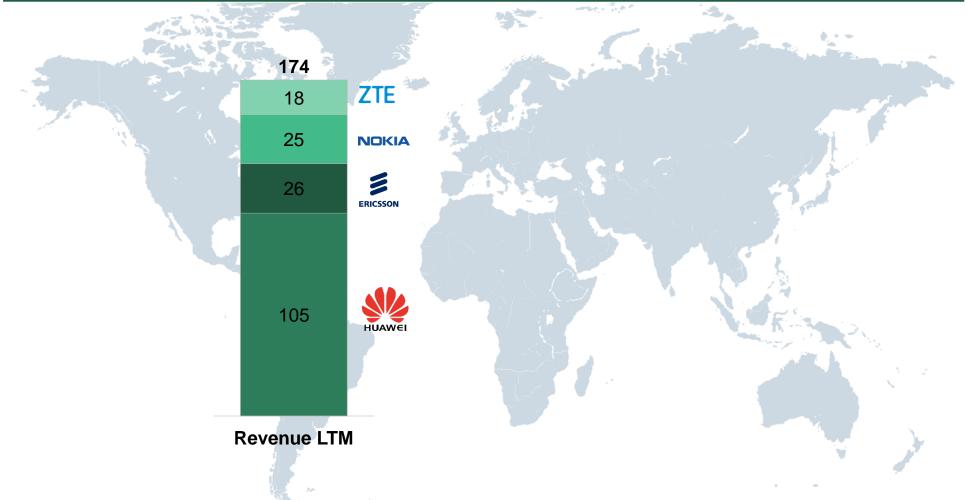
3. Device OEMs

About Applied Value



The Q4 2021 Report includes the four major infrastructure players – ZTE, Ericsson, Nokia and Huawei

Report overview Revenue in BUSD



Notes: Revenue based on group revenue; Revenue LTM of Huawei is based on data from Q4'20 - Q3'21.

Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.



Key takeaways from the Infrastructure OEM segment

Key takeaways

Creating Shareholder Value

- 1. Among all selected OEMs, Ericsson was the only company to create shareholder value over LTM with ROIC equaling 23.3% compared to WACC (15%), this could be explained by a consistent NOPAT margin improvement with a relatively stable CTR.
- 2. Huawei maintained a relatively stable NOPAT level while CTR dropped significantly due to reduced asset turnover ratio.

Revenue Performance

- 1. All companies except for ZTE suffered negative revenue development in 2021 compared to 2020. Sanctions on Huawei dragged revenue down by 30% over the year, while ZTE outperformed within the peer group with 11% revenue improvement over LTM compared to FY2020.
- 2. Nokia and Ericsson's quarterly revenue fell by 9% and 7% YoY respectively. Huawei however started to recover, seeing its Q4 revenue rise by 3% YoY.

Margin Performance

- 1. Ericsson and ZTE's NOPAT margins have risen steadily since 2018, ending at 11% and 4% 2021. Main drivers for an increase in NOPAT included lower R&D and SG&A spend over sales.
- 2. Huawei maintained its NOPAT margin at just above 6%. Higher SG&A and R&D over sales ratios contributed to a relatively lower NOPAT margin compared to the peer group.

Capital Efficiency

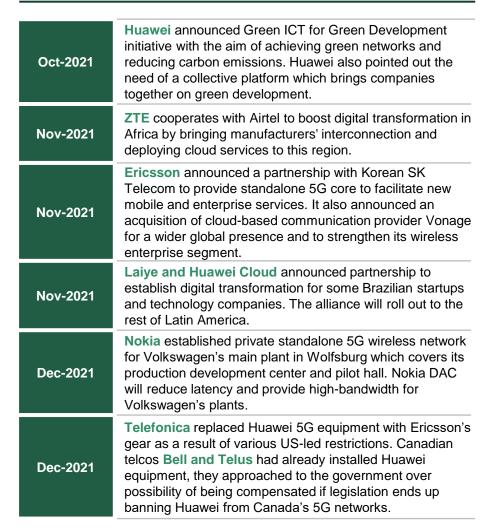
- 1. Ericsson managed its capital most efficiently among peers, with 2021 CTR of 2.1, but dropped by 5% compared to 2020.
- 2. Huawei long inventory days as well as short account payable days led to an 18% decrease in CTR over 2021 vs. 2020.
- 3. Although ZTE achieved the highest fixed asset turnover ratio and accounts payable days in 2021, long inventory days and account receivable days dragged CTR down by 12% compared to 2020.



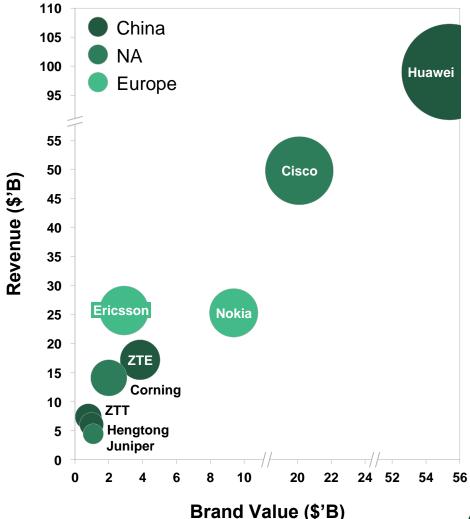


Events across the Infrastructure OEMs sector from the quarter

News and happenings for infrastructure OEMs

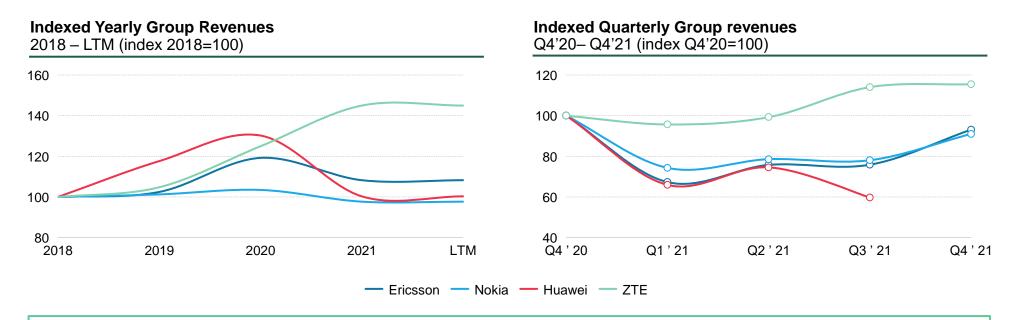


Top infrastructure OEMs brand value & revenue 2021 (BUSD)





All companies except ZTE displayed clear seasonality trends over the past year – increasing sales volume in Q2 and Q4

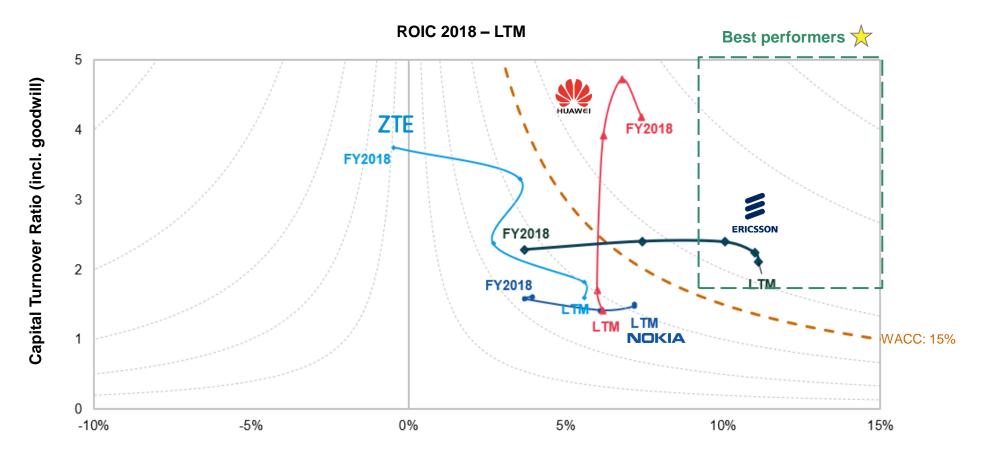


- While all other selected infrastructure OEMs experienced different degrees of decline in revenue during Q4'21, ZTE performed strongly with 15% YoY growth rate. FY2021 yearly revenue hit \$18,028M highest single year revenue in ZTE's history, continued digitalization and improved corporate operational quality contributed to the more efficient operating activities and hence, enhanced key financial indicators.
- Huawei is still reeling from the US imposed restrictions and sanctions resulting in revenue decline of 30% in LTM. Although some business segments started to rebound in the end of 2021, Huawei is still unable to generate and sell new products to the US and its allies.
- Nokia net sales dropped by 5% YoY in Q4'21 which is drove a 10% growth in Network Infrastructure and 16% decline in Mobile Network. 2021
 has been a transformational year for Nokia, it finally became a key player in the 5G network equipment game, racing against Sweden's Ericsson
 and China's Huawei.
- Ericsson Group yearly revenue fell by 9% in LTM due to significant market loss in Mainland China. Strong 5G demand in North America and Europe boosted Ericsson's net sales value in Q4. Emerging Business & Other segment increased its sales by 23% driven by Cradlepoint, however Managed Services declined 8% YoY in Q4'21.



Note: Fiscal years are used in the yearly analysis. Revenue LTM of Huawei is based on data from Q4'20 – Q3'21. Source: S&P Capital IQ, Annual & quarterly reports, Press Release, Economic Times, Applied Value Analysis.

Within the peer group, only Ericsson managed to achieve a ROIC above the industry average WACC of 15%; Huawei's CTR dropped significantly

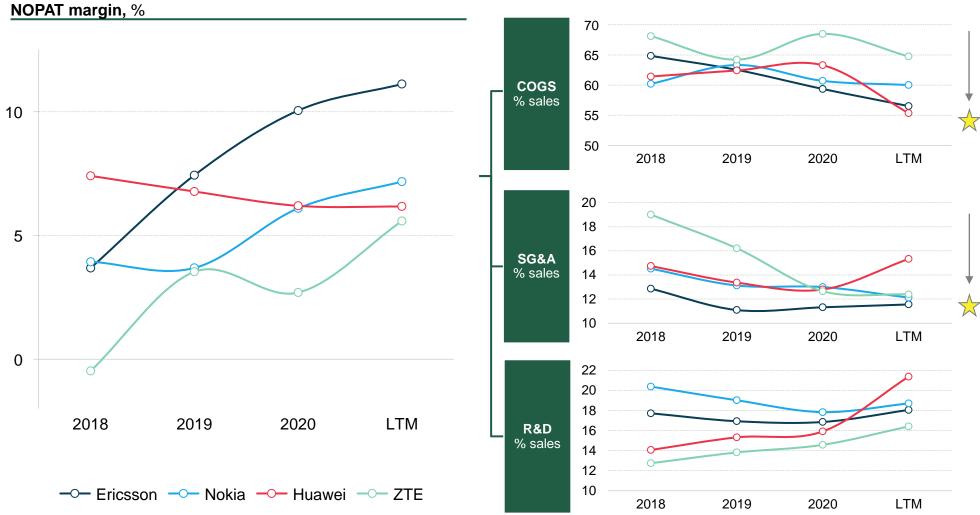


NOPAT Margin (incl. goodwill)



Note: Fiscal years are used in the yearly analysis. Huawei reports annually. LTM ROIC analysis of Huawei is based on data from Q4'20 – Q3'21. Source: S&P Capital IQ, Annual & guarterly reports, Applied Value Analysis.

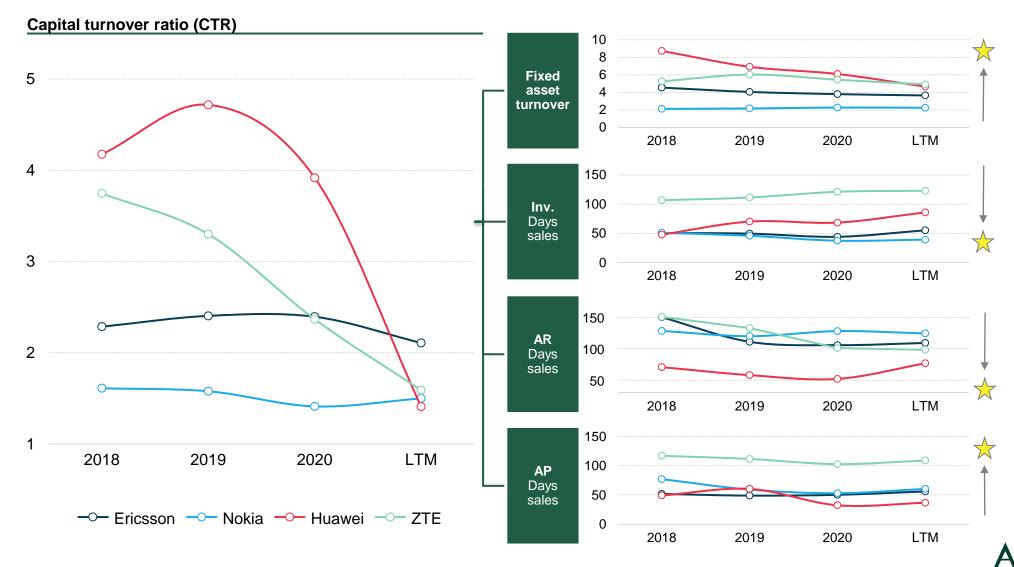
Ericsson contained highest NOPAT margin in the peer group; Huawei raised SG&A and R&D spending in Q4'21 resulted lowered NOPAT margin



Note: Fiscal years are used in the yearly analysis. LTM analysis of Huawei is based on data from Q4'20 – Q3'21. Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.



All companies except Nokia experienced CTR decline over LTM



Note: Fiscal years are used in the yearly analysis. LTM analysis of Huawei and ZTE are based on data from Q4'20 – Q3'21. Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.

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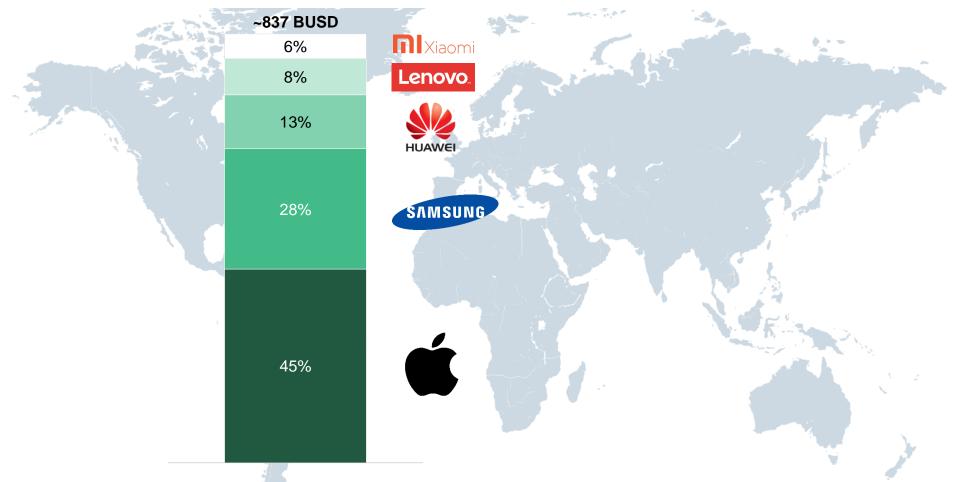
3. Device OEMs

About Applied Value



The Q4 2021 report includes five major device manufacturers

Report overview Revenue in BUSD, LTM



Note: Revenue based on group revenue

Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.



Key takeaways from the Device OEM segment

Key takeaways

Creating Shareholder Value

- 1. Except for Huawei, all other selected device OEMs obtained higher ROIC than WACC in LTM indicating value creation for shareholders.
- 2. Apple outperformed selected peers with a ROIC increase of 189pp. over LTM compared to FY2020, reaching 292%, driven by more than a doubled CTR of 13.0 and 1pp. rise in NOPAT margin.
- 3. Lenovo's ROIC was mainly driven by a higher CTR, whereas Samsung's raised NOPAT margin contributed to higher ROIC over LTM comparing with FY2020.

Revenue Performance

- 1. Lenovo, Samsung, Xiaomi and Apple all achieved positive YoY revenue growth in Q4'21 by more than 10%.
- 2. The launch of iPhone 13 series boosted Apples sales to \$378B in FY2021, representing 38% YoY growth. Lenovo and Xiaomi revenue also grew by 39% and 29% YoY, respectively.

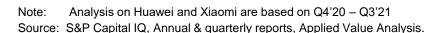
Margin Performance

- 1. Apple led the peer group in terms of yearly NOPAT margin 28% increase YoY to 22.6% in LTM, followed by Samsung with 21.5% YoY increase.
- 2. Xiaomi and Lenovo also managed their operational activities well in 2021 with 1.8pp. and 1.5pp. increase in NOPAT margin while both companies focused on innovation and IoT development.

Capital Efficiency

- 1. Apple started to recover from 2020 with continuous improvements in CTR. Its capital turnover ratio outperformed peers and reached pre-pandemic level of 13.0 over LTM, this influenced ROIC to rise by 123pp. Lenovo also improved its CTR to 8.8 in LTM.
- 2. Huawei CTR dropped from 3.9 to 1.4 in LTM, which directly dragged ROIC down by 22pp. comparing to 2020.







Business Segments of Device OEMs

Business segments and revenue shares over LTM, Company (Q1'21 - Q4'21)%**Description** iPhone: Mobile Phones Wearables & Home Services: iTunes Store, iCloud, Apple Pay, other services Services Mac: Laptops & Personal Computers iPad: Tablets Wearables & Home: Apple Watch, Apple branded accessories for Apple products Consumer Electronics (CE) Information Technology & Mobile Communications: Mobile Phones. Information Technology & Mobile Communications (IM) Communication systems and computers <u>Device Solutions</u>: Semiconductor Business and display panels SAMSUNG Devise Solutions (DS) - Semiconductor Consumer Electronics: TVs, monitors, printers, air conditioners and refrigerators Device Solutions (DS) - Display Panel (DP) Harman: Infotainment, connected solutions for automakers, and consumers Carrier: Building telecommunications networks and services Enterprise: Equipment, software and services to enterprise customers Enterprise <u>Consumer</u>: Manufacturing of electronic communication services (e.g. phones) Others: Communication services not applicable to above descriptions Consumer Others Solutions and Services Group (SSG) <u>IDG:</u> Personal computer and smart devices, and mobile businesses DCG: Provide data center solutions Lenovo Intelligent Devices Group (IDG) SSG: Deliver enhanced services capabilities and new solutions Infrastructure Solutions Group (ISG) Smartphones: Mobile devices, Smartphone, Tablet Smartphones Others IoT & Lifestyle products: Smart TVs, scoters, vacuum cleaners, cameras, etc. **N** Xiaomi ■ IoT and Lifestyle Products Internet Services: Preloaded apps, services and advertisements

Other: Miscellaneous additional services and products

Apple (for the fiscal year ended 25/Dec/2021); Huawei and Xiaomi (Q4'20 - Q3'21); Samsung and Lenovo (Q1'21-Q4'21).

Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.

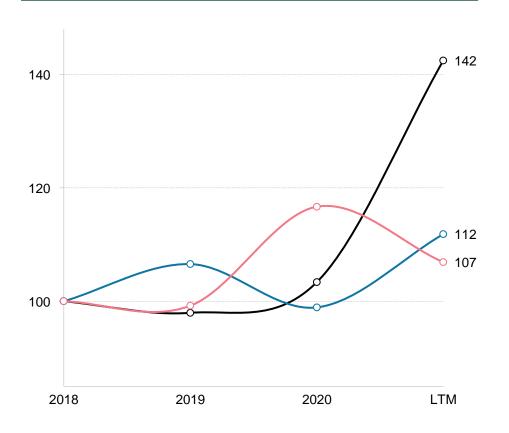
Internet Services



Apple stood out in the peer group during LTM, with 33% increase in revenue comparing with FY2020

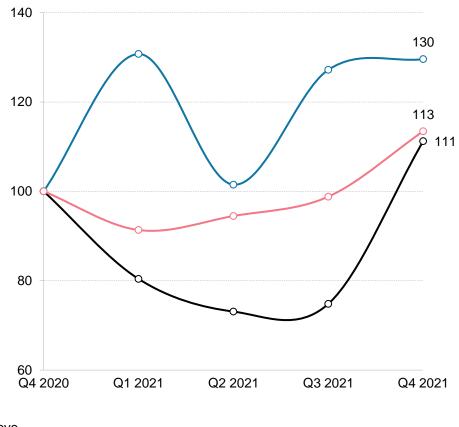
Segment Yearly revenue development

2018 - LTM (index 2018=100)



Segment quarterly revenue development

Q4'20 – Q4'21 (index Q4'20=100)





Note: Included segments per company: Samsung (Information technology and mobile communication); Apple (All segments); Lenovo (Intelligent Devices Group).

Xiaomi and Huawei are excluded from analysis due to missing data

Source: S&P Capital IQ, Annual/Quarterly/Half Year Reports.

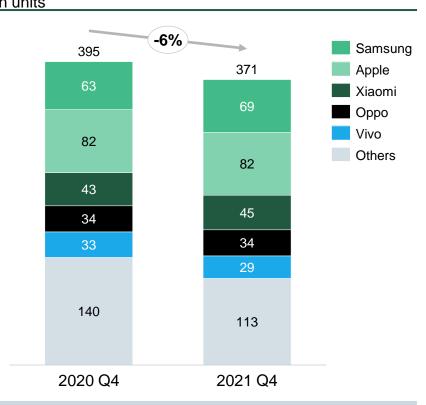


Events across the Device OEMs sector from the last quarter

News and happenings for Device OEMs

Indian government may start to pressure Oppo and Vivo to stop operating through Chinese distribution Oct-2021 partners and leverage domestic companies instead. Samsung's November security update brought the latest Android security patch to Galaxy-branded Nov-2021 smartphones and fixed several common vulnerabilities on devices. Global smartphone ASP raised by 12% YoY to \$322 in Q4'21, driven by higher share of 5G devices, and Apple led the market in terms of revenues. Affordable Dec-2021 5G smartphone OEMs like Vivo, Oppo, Xiaomi and Realme fulfilled emerging market demand in 5G devices. Realme grew by 280% in 2021 and became the fastest growing smartphone brand in Europe, followed Dec-2021 by Oppo and Xiaomi (70% and 43% respectively). Realme GT Series were launched in 2021, reflecting Realme started to enter premium segment. Russia handset shipments fell by 7% YoY in 2021. Samsung, Xiaomi and Apple led the Russian market Dec-2021 with approximately 30%, 23% and 13% market share. Due to the conflict between Russia and Ukraine. Russian handset market is expected to shrink further.

Global smartphone shipments Million units

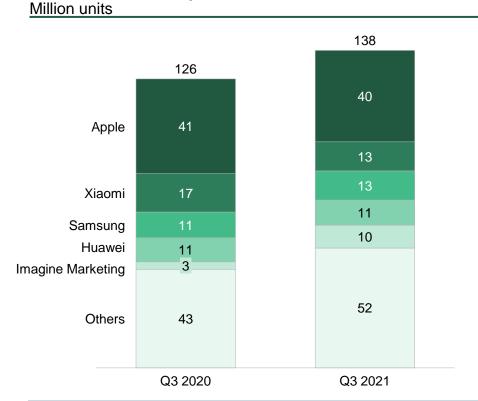


Global smartphone shipments declined by 6% YoY in Q4'21, reached to 371M units. **Samsung** continued to hold the leading position in global smartphone shipments in 2021, while **Apple** surpassed Samsung in Q4'21 with 82M units of shipment. Top 5 brands gained markets shares as Huawei suffered share loss in 2021, while LG exited from the market.



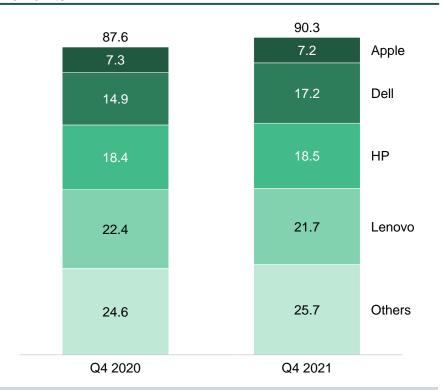
Global PC shipments increased for the 7th consecutive quarter; Global wearables shipments increased by 10% to 138.3M units

Global wearables shipments



Global wearables shipments grew by nearly 10% YoY in Q3'21, largely driven by 26.5% YoY growth on hearables in this quarter. Health and fitness tracking related wearable market have been attracted many consumers due to the global pandemic. However, semiconductor shortages started to bring challenges to wearable products like smartwatches and wristbands.

Global PC shipments Million units

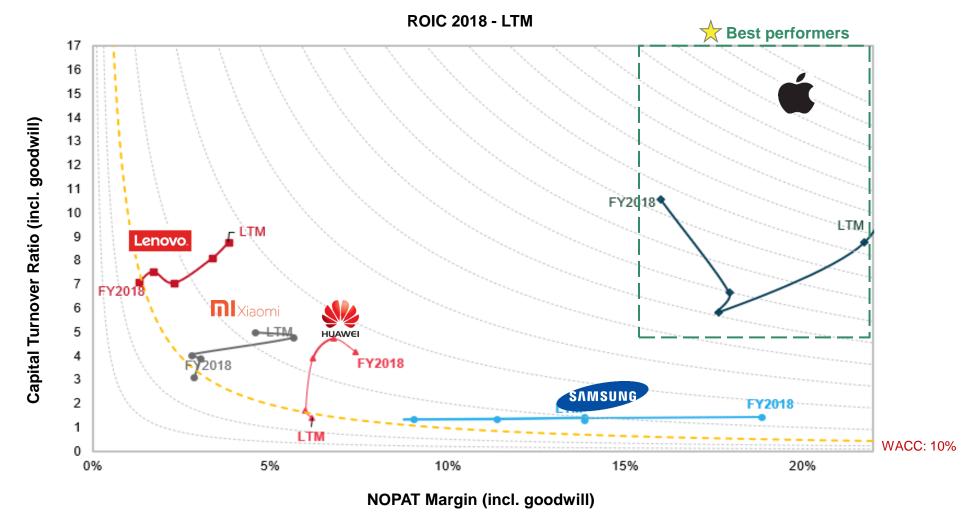


Although supply chain disruptions pressured the global PC market, growth momentum continues, and PC market grew by 3.1% YoY. Lenovo held its leading position with 24% of market share and hit highest-ever unit sales of 21.7M. Dell's shipment units grew by 15% YoY as its commercial/premium products strategy took place and offered strong momentum to PC shipments growth.





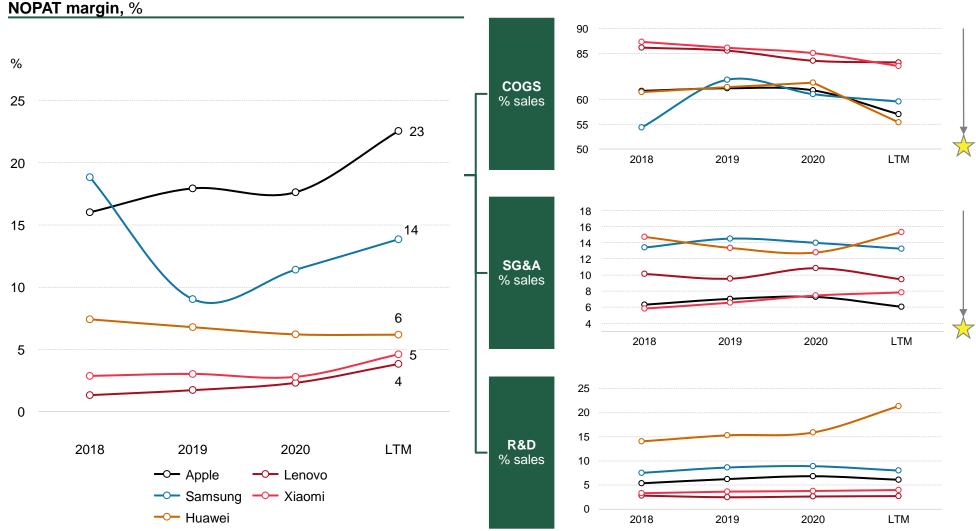
Apple outperformed peers and ROIC was recovered in LTM, mainly driven by improved CTR which reached 13.0





Note: Fiscal years are used in the yearly analysis. LTM analysis of Huawei is based on data from Q4'20 – Q3'21. Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.

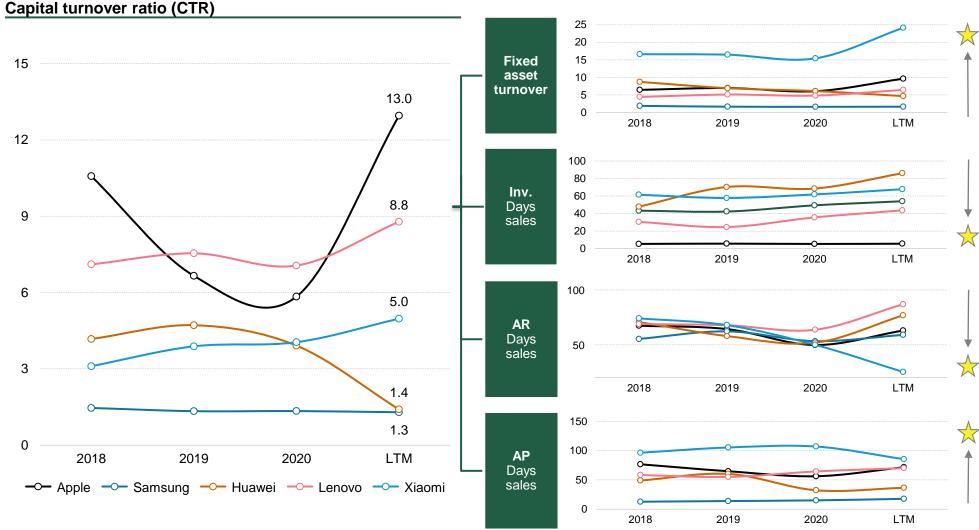
Apple NOPAT margin reached 23% in LTM, NOPAT margin improvements are seen for all OEMs except for Huawei in LTM



Note: Fiscal years are used in the yearly analysis. LTM analysis of Huawei and Xiaomi are based on data from Q4'20 – Q3'21. Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.



Apple CTR improved massively during LTM to 13.0, in contrast, Huawei CTR fell from 3.9 in FY2020 to 1.4 in LTM driven by higher inventory days



Note: Fiscal years are used in the yearly analysis. LTM analysis of Huawei and Xiaomi are based on data from Q4'20 – Q3'21. Source: S&P Capital IQ, Annual & quarterly reports, Applied Value Analysis.



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About Applied Value



Applied Value is a management consulting & investment firm founded on the principles of lean growth and entrepreneurship

ROI driven



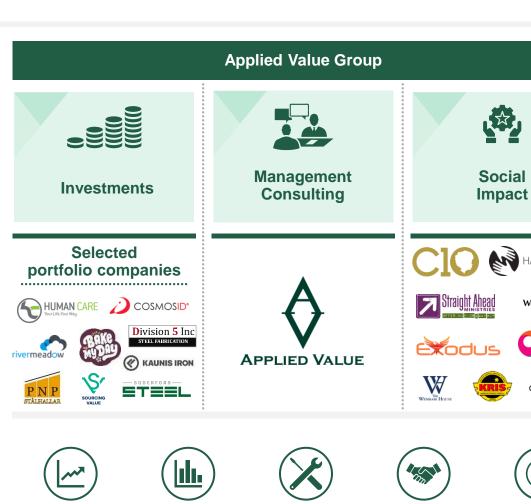
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